

Beyond Employability: Re-Examining the Purpose of Education in Preparing Young People for an Uncertain Future

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Doi <https://doi.org/10.55640/ijssl-06-01-10>

ABSTRACT

Across the world, education systems are increasingly framed around employability, skills alignment, and labour market responsiveness. While these priorities reflect legitimate economic concerns, they risk narrowing the purpose of education to short-term workforce preparation at the expense of broader human, social, and civic development. This paper critically re-examines the dominant employability-driven paradigm in education and asks a fundamental question: beyond employability, what are we preparing young people for in an uncertain and rapidly changing future? Drawing on interdisciplinary scholarship from education policy, human capital theory, critical pedagogy, ethics, and futures studies, the paper argues that contemporary education systems are insufficiently equipped to prepare learners for the complexity, uncertainty, and moral challenges of the 21st century.

The analysis highlights how rapid technological change, artificial intelligence, automation, climate uncertainty, and shifting social relations are transforming not only labour markets but also the nature of citizenship, identity, and human interaction. In this context, an education model narrowly focused on skills acquisition and economic productivity is increasingly inadequate. Instead, the paper proposes a re-conceptualization of educational purpose that integrates employability with ethical reasoning, emotional intelligence, critical thinking, social responsibility, cultural understanding, and lifelong adaptability.

Using a conceptual and policy-oriented approach, the paper synthesises global education reform discourses with emerging critiques from the Global South and Indigenous contexts, where structural inequalities and uneven access to resources further complicate future readiness. The paper advances a human-centred framework for education that positions learners not merely as future workers, but as ethical agents, engaged citizens, and contributors to sustainable and inclusive societies. The study concludes by outlining key implications for education policy, curriculum design, teacher education, and institutional leadership, calling for a deliberate shift from instrumentalist models of education towards more holistic and future-responsive approaches.

Keywords: Employability; Purpose of Education; Future Readiness; Education Policy; Human-Centred Education; Critical Thinking; Ethics and Values; Emotional Intelligence; 21st-Century Education; Global Education Reform.

INTRODUCTION

Over the past three decades, education systems worldwide have undergone significant transformation, increasingly shaped by economic rationalism, global competitiveness, and labour market imperatives. Universities, schools, and vocational institutions are now frequently evaluated through metrics such as graduate employability rates, workforce alignment, skills relevance, and return on investment (Brown, Lauder, & Ashton, 2011; Marginson, 2016). While these shifts reflect genuine concerns about youth unemployment, economic productivity, and national development, they have also narrowed the purpose of education to predominantly instrumental ends. As a result, a fundamental

question has resurfaced with renewed urgency: *what, beyond employability, are we preparing young people for in an uncertain and rapidly changing world?*

The framing of education as a mechanism for producing “job-ready” graduates has become particularly dominant in policy discourse across both developed and developing contexts. Governments increasingly emphasise skills pipelines, industry partnerships, and market-responsive curricula, positioning education as a direct contributor to economic growth and global competitiveness (OECD, 2019; World Bank, 2020). While such approaches are often justified through human capital theory, which views education as an investment in productivity and earnings (Becker, 1993), critics argue that this economic framing risks reducing learners to economic

units rather than recognising them as complex social, cultural, and moral beings (Biesta, 2015; Giroux, 2014).

This tension is intensified by the accelerating pace of global change. Technological advancements in artificial intelligence, automation, and digital platforms are reshaping not only labour markets but also social relations, knowledge production, and human interaction (Brynjolfsson & McAfee, 2014; Schwab, 2016). Simultaneously, young people are growing up amid profound uncertainty characterised by climate change, geopolitical instability, widening inequality, and social fragmentation (Facer, 2011; UNESCO, 2021). In this context, preparing learners solely for existing or anticipated jobs appears increasingly insufficient, as many future occupations remain unknown, unstable, or subject to rapid transformation (Frey & Osborne, 2017).

Scholars have therefore begun to question whether employability, as currently conceived, can serve as a meaningful or sustainable organising principle for education. While employability discourse emphasises transferable skills such as communication, teamwork, and problem-solving, it often neglects deeper human capacities including ethical reasoning, emotional intelligence, civic responsibility, and the ability to navigate ambiguity and moral complexity (Nussbaum, 2010; Sen, 2009). Education systems that prioritise efficiency, standardisation, and performance metrics may inadvertently undermine these broader aims, producing graduates who are technically competent but ill-prepared for democratic participation, social cohesion, and ethical decision-making (Biesta, 2020).

The dominance of employability-oriented education has also generated uneven consequences across different social and cultural contexts. In many developing and postcolonial societies, including small island developing states and Indigenous communities, education reforms inspired by global policy models often fail to account for local realities, cultural values, and structural inequalities (Connell, 2007; Tikly, 2019). As a result, young people in these contexts may face a double disadvantage: being inadequately prepared for volatile global labour markets while simultaneously experiencing the erosion of local knowledge systems, identities, and community-oriented values (Smith, 2012; UNESCO, 2019). This raises critical concerns about whose futures education systems are designed to serve, and whose knowledge and aspirations are marginalised in the process.

Within higher education specifically, universities are increasingly caught between competing expectations. On one hand, they are pressured to demonstrate economic relevance, innovation, and responsiveness to industry so as to justify public investment and attract students in competitive global markets (Marginson, 2018). On the other hand, universities have historically been understood as institutions responsible for cultivating critical thought, ethical reflection, social leadership, and the public good (Barnett, 2011; Newman, 1852/1996). The growing dominance of employability discourse threatens to destabilise this balance, prompting concerns about the erosion of academic autonomy, intellectual depth, and the civic mission of higher education (Giroux, 2014; Holmwood,

2011).

Against this backdrop, this paper argues that the prevailing employability-driven paradigm is no longer sufficient to guide education systems facing an uncertain future. While employability remains important, particularly in contexts of economic vulnerability and youth unemployment, it must be situated within a broader and more holistic conception of educational purpose. Education should prepare young people not only to secure employment, but also to adapt to change, engage ethically with technology, contribute to social and environmental sustainability, and maintain meaningful human relationships in increasingly mediated environments (Facer, 2022; UNESCO, 2021).

The purpose of this paper is therefore threefold. First, it critically examines the rise and limitations of employability as a dominant organising principle in contemporary education policy and practice. Second, it explores emerging scholarly and policy debates that call for a reorientation of education towards human-centred, ethical, and future-responsive approaches. Third, it proposes a re-conceptualization of educational purpose that integrates employability with broader human, social, and moral dimensions of learning. In doing so, the paper seeks to contribute to ongoing global debates on the future of education, while also offering insights relevant to policymakers, educators, and institutions grappling with the challenge of preparing young people for an uncertain and complex world.

LITERATURE REVIEW

The Rise of Employability as a Dominant Educational Paradigm

Over the past two decades, employability has emerged as a central organising principle within global education policy. Influenced by neoliberal economic ideologies, education systems have increasingly been positioned as instruments for workforce development, economic competitiveness, and human capital accumulation (Becker, 1993; Brown et al., 2011). Governments and international agencies such as the OECD and World Bank have promoted skills-based reforms, graduate outcome metrics, and industry-aligned curricula as mechanisms to address youth unemployment and skills mismatches (OECD, 2019; World Bank, 2020).

Within higher education, employability discourse has reshaped curriculum design, assessment practices, and institutional accountability frameworks. Universities are now expected to demonstrate relevance through graduate employment rates, employer satisfaction surveys, and industry partnerships (Marginson, 2018). While these reforms have encouraged greater attention to transferable skills—such as communication, teamwork, and problem-solving—they have also contributed to the instrumentalization of learning, where knowledge is valued primarily for its market utility rather than

its intrinsic or societal worth (Biesta, 2015).

Critics argue that employability-focused education often assumes stable labour markets and predictable career trajectories—assumptions that are increasingly untenable in the context of automation, artificial intelligence, and platform-based economies (Frey & Osborne, 2017; Schwab, 2016). As work becomes more precarious and fragmented, narrowly defined employability skills may offer limited protection against long-term uncertainty.

Human Capital Theory and Its Limitations

Human Capital Theory (HCT) has been foundational in legitimising employability-oriented education. Becker (1993) conceptualised education as an investment that enhances individual productivity and economic returns. This framework has been influential in policy-making, particularly in linking education funding to measurable economic outcomes.

However, HCT has been widely critiqued for its reductionist assumptions. By framing education primarily as a means to economic ends, HCT marginalises social, ethical, cultural, and emotional dimensions of learning (Sen, 2009; Nussbaum, 2010). It also obscures structural inequalities by placing responsibility for employment outcomes largely on individuals rather than on broader economic and political systems (Brown & Lauder, 2020). Furthermore, in culturally diverse and postcolonial contexts, the universal application of HCT often disregards local knowledge systems, collective values, and non-market forms of contribution to society (Connell, 2007; Tikly, 2019). This has significant implications for Indigenous and marginalised communities, where education serves purposes beyond formal employment, including cultural continuity, social cohesion, and community wellbeing.

Holistic, Human-Centred, and Capability-Based Approaches

In response to the limitations of employability-driven models, scholars have advocated for more holistic conceptions of education that foreground human flourishing, agency, and social responsibility. Sen's (2009) Capability Approach reframes education as a process of expanding individuals' freedoms and capacities to live lives they have reason to value. This perspective shifts attention away from narrow economic outcomes towards broader wellbeing, dignity, and participation.

Similarly, Nussbaum (2010) emphasises the role of education in cultivating critical thinking, empathy, ethical reasoning, and democratic citizenship. From this perspective, education must prepare learners not only for work but also for life in pluralistic, interconnected societies. These arguments are echoed by Biesta (2020), who distinguishes between *qualification*, *socialisation*, and *subjectification* as core purposes of education—warning that overemphasis on qualification risks undermining the latter two.

UNESCO's *Futures of Education* initiative further reinforces this shift, calling for education systems that prioritise solidarity, sustainability, and human-centred development in the face of global uncertainty (UNESCO, 2021). This vision positions

education as a public good rather than a private investment, emphasising relational, ethical, and intergenerational responsibilities.

Technology, Uncertainty, and the Human Dimension of Learning

The rapid integration of digital technologies into education has further complicated debates about educational purpose. While digital tools offer opportunities for access, flexibility, and innovation, they also raise concerns about depersonalisation, surveillance, and the erosion of human relationships in learning environments (Selwyn, 2019; Williamson, 2017).

Emerging literature highlights the risk of conflating technological proficiency with educational quality, particularly when efficiency and scalability overshadow pedagogical depth and emotional engagement (Facer, 2022). As artificial intelligence systems increasingly mediate teaching and assessment, scholars caution against neglecting the ethical, emotional, and relational dimensions of education that cannot be easily automated (Brynjolfsson & McAfee, 2014; Zuboff, 2019).

In this context, preparing young people for the future requires more than technical adaptability; it necessitates moral judgement, emotional intelligence, cultural awareness, and the ability to navigate ambiguity, capacities that are poorly captured by traditional employability metrics.

Literature Gaps

Despite a growing body of critical scholarship, several key gaps remain evident:

Conceptual Imbalance:

Existing literature overwhelmingly prioritises employability outcomes, with limited integration of ethical, emotional, and civic dimensions into dominant education policy frameworks.

Policy–Practice Disconnect:

While global reports advocate holistic education, national policies and institutional accountability systems continue to privilege economic indicators over human-centred outcomes.

Global South and Indigenous Perspectives:

There is a paucity of context-sensitive research examining how employability-driven education affects Indigenous, postcolonial, and small-state contexts, where education serves broader social and cultural functions.

Future-Oriented Frameworks:

Few studies offer integrative conceptual models that reconcile employability with uncertainty, technological disruption, and

human development in a coherent, theory-driven manner. This paper addresses these gaps by proposing a conceptual

framework that repositions employability within a broader human-centred educational purpose.

Table 1: Competing Purposes of Education – Employability vs Holistic Development

Dimension	Employability-Oriented Education	Holistic / Human-Centred Education
Primary purpose	Preparation for labour market participation	Preparation for meaningful life, citizenship, and adaptability
Underpinning theory	Human Capital Theory	Capability Approach; Holistic Education Theory
View of learners	Future workers / economic units	Whole persons (cognitive, emotional, ethical, social)
Curriculum focus	Job-specific skills, credentials, productivity	Critical thinking, ethics, creativity, wellbeing, civic values
Assessment emphasis	Standardized testing, measurable outputs	Formative assessment, reflective learning, authentic tasks
Role of values & ethics	Peripheral or implicit	Central and explicit
Long-term outcomes	Employability, economic growth	Human flourishing, social cohesion, resilience

Source: Author's synthesis based on Human Capital Theory (Becker, 1964; Schultz, 1961), Capability Approach (Sen, 1999; Nussbaum, 2011), Holistic Education Theory (Miller, 2007), and education policy literature (Biesta, 2010; UNESCO, 2015).

CONCEPTUAL FRAMEWORK: BEYOND EMPLOYABILITY

Theoretical Foundations

The proposed framework integrates:

- **Human Capital Theory** (economic relevance),
- **Capability Approach** (human flourishing and agency),
- **Biesta's Educational Purposes** (qualification, socialisation, subjectification),
- **Human-centred futures discourse** (UNESCO, 2021).

Rather than rejecting employability, the framework situates it as *one component* within a multidimensional educational purpose.

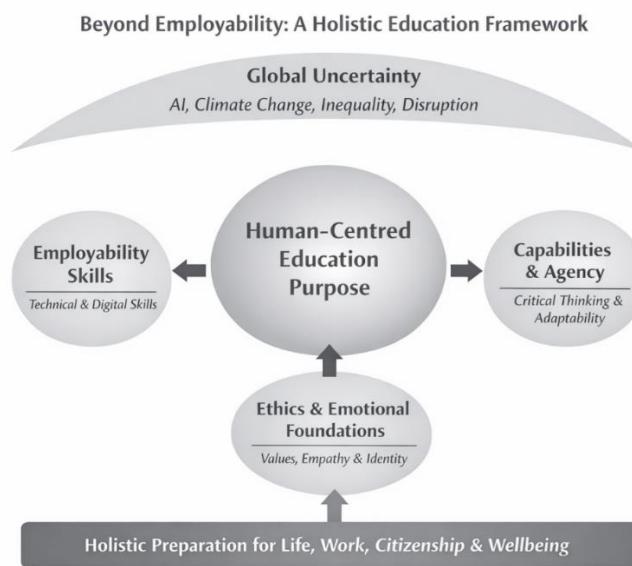
Conceptual Framework (Textual Description)

The framework conceptualises education as a **dynamic ecosystem** where:

- **Employability Skills** (technical, cognitive, digital) are embedded within
- **Human Capabilities** (critical thinking, ethical reasoning, adaptability), which are sustained by
- **Social and Emotional Foundations** (empathy, values, identity, belonging), all operating within
- **Contexts of Uncertainty** (technology, labour market volatility, global challenges).

The outcome is not merely "job-ready graduates" but **adaptive, ethical, socially responsible citizens**.

Pictorial Model (Text-Based Representation)



Source: Sharma, D. (2026). *Beyond Employability: A Conceptual Framework for Preparing Young People for an Uncertain Future* [Pictorial diagram]. Unpublished doctoral research, University of Fiji, Fiji.

Table 2: Comparative Policy Table: Employability vs Holistic Education

Dimension	Employability-Oriented Education	Holistic, Future-Oriented Education
Primary Purpose	Workforce readiness	Human flourishing and societal wellbeing
Theoretical Basis	Human Capital Theory	Capability Approach; Human-centred theory
Curriculum Focus	Skills, competencies, outcomes	Knowledge, values, identity, ethics
View of Learner	Economic actor	Whole person and citizen
Role of Technology	Efficiency and productivity	Ethical, relational, human-supportive
Success Metrics	Employment rates, income	Adaptability, wellbeing, civic engagement
Equity Consideration	Individual responsibility	Structural justice and inclusion
Future Readiness	Short- to medium-term labour needs	Long-term uncertainty and resilience

Source: Author's synthesis based on Human Capital Theory, Capability Approach, Holistic Education Theory, and 21st-century education policy literature.

DISCUSSION AND ANALYSIS

Reframing the Purpose of Education Beyond Employability

The findings of this study reinforce a growing international concern that contemporary education systems, particularly higher education, have become disproportionately oriented toward narrow employability outcomes, often at the expense of broader human, civic, and ethical development. While employability remains an important objective, the evidence suggests that

reducing education to labour-market preparation alone risks undermining its foundational social, cultural, and transformative purposes. Scholars such as Biesta (2015) and Marginson (2016) have long argued that education should not merely function as an economic instrument but as a public good that cultivates democratic participation, critical consciousness, and social cohesion.

This study's conceptual framework demonstrates that employability-driven education tends to privilege measurable technical skills, credentialism, and short-term labour market

alignment. In contrast, holistic education foregrounds lifelong learning, adaptability, ethical reasoning, cultural identity, and social responsibility. As Sen (1999) argues through the capabilities approach, development, and by extension education, must be understood in terms of expanding people's freedoms and capacities to live meaningful lives, rather than simply improving economic productivity. The analysis therefore supports a reconceptualization of educational success that moves beyond job readiness to encompass human flourishing in uncertain and rapidly changing contexts.

The Limitations of Market-Driven Educational Models

The discussion reveals that market-oriented education policies, influenced by neoliberal governance frameworks, have reshaped universities into quasi-corporate entities prioritising rankings, graduate employment statistics, and industry partnerships. While such metrics offer apparent accountability, they often fail to capture the deeper intellectual and social contributions of education. Giroux (2014) critically notes that neoliberal reforms have narrowed the moral and civic imagination of education, reducing students to future workers rather than engaged citizens. Furthermore, Brown, Lauder, and Ashton (2011) caution that the promise of employability itself is increasingly fragile in an era marked by automation, artificial intelligence, and precarious work. The assumption that specific technical skills will guarantee long-term employment is increasingly untenable, particularly for young people navigating volatile labour markets. This study's analysis aligns with the argument advanced by the World Economic Forum (2023), which emphasizes that resilience, critical thinking, ethical judgment, and learning agility are now as important, if not more so, than occupation-specific skills.

In small island developing states such as Fiji and the broader Pacific, these challenges are further intensified by structural inequalities, limited labour market diversification, and brain drain. As Thaman (2009) and Nabobo-Baba (2013) argue, externally imposed education models often marginalize indigenous knowledge systems and local epistemologies, thereby disconnecting education from community realities and cultural sustainability.

Holistic Education and the Development of Future-Ready Citizens

The analysis strongly supports holistic education as a more sustainable and future-oriented approach to preparing young people. Holistic education emphasizes the integration of cognitive, social, emotional, ethical, and cultural dimensions of learning. According to UNESCO (2021), education for the future must foster not only skills for work but also values for coexistence, sustainability, and global citizenship.

This study's findings resonate with constructivist learning theory, which views learners as active agents in meaning-making rather than passive recipients of predetermined knowledge (Fosnot,

2013). By encouraging inquiry, reflection, collaboration, and contextual learning, holistic pedagogies equip learners with transferable competencies such as problem-solving, adaptability, and ethical reasoning. These competencies are particularly vital in responding to complex global challenges such as climate change, social inequality, and technological disruption.

Moreover, the integration of indigenous and culturally responsive pedagogies enhances learners' sense of identity, belonging, and responsibility to community. As Smith (2012) emphasizes, education that is grounded in local knowledge systems can simultaneously promote global engagement and cultural continuity. The discussion thus highlights that holistic education does not reject employability but situates it within a broader framework of social purpose and human development.

Universities as Civic and Moral Institutions

An important analytical insight emerging from this study is the need to reposition universities as civic and moral institutions rather than purely economic engines. Barnett (2018) argues that universities must prepare students to live in conditions of uncertainty, super-complexity, and ethical ambiguity. This requires an educational vision that embraces critical inquiry, reflexivity, and responsibility toward society.

The analysis suggests that universities have a critical role in shaping young people's values, worldviews, and sense of agency. When education is narrowly aligned with employability, students may graduate with technical competence but lack the ethical grounding and civic awareness needed to contribute meaningfully to democratic societies. Nussbaum (2010) warns that neglecting the humanities and social sciences in favour of market-driven disciplines risks producing "useful machines rather than complete citizens."

In the Pacific context, universities are uniquely positioned to bridge global knowledge systems with local priorities, including sustainability, social justice, and cultural resilience. The discussion underscores the importance of institutional leadership in resisting reductive performance metrics and advocating for educational policies that recognise the full spectrum of learning outcomes.

Implications for Policy, Curriculum, and Pedagogy

The findings of this study carry significant implications for education policy and practice. At the policy level, governments must reconsider accountability frameworks that rely exclusively on graduate employment indicators. While employability data remains valuable, it should be complemented by measures of civic engagement, lifelong learning capacity, ethical reasoning, and community impact. As OECD (2020) notes, future education systems must balance economic competitiveness with social cohesion and

well-being.

Curriculum reform should prioritize interdisciplinary learning, critical digital literacy, sustainability education, and culturally responsive content. This aligns with calls by Sterling (2011) for transformative education that equips learners to navigate complexity rather than reproduce existing systems. Pedagogically, educators must be supported to adopt learner-centred, inquiry-based, and community-engaged approaches that foster deep

learning and reflexivity.

The analysis also highlights the importance of professional development for educators, enabling them to move beyond content delivery toward facilitation of meaningful learning experiences. Without such systemic support, the shift from employability-driven education to holistic education risks remaining rhetorical rather than transformative.

Table 3: What Are Young People Being Prepared For? Policy Signals vs Societal Needs

Policy Emphasis	Dominant Signals in Education Systems	Emerging Societal Realities
Skills discourse	“Job-ready”, “industry-aligned”, “workforce skills”	Non-linear careers, automation, precarity
Knowledge priorities	STEM and technical skills	Interdisciplinary thinking, ethical reasoning
Success indicators	Employment rates, graduate outcomes	Wellbeing, adaptability, civic engagement
Technology role	Efficiency, automation, digital productivity	Human–AI collaboration, ethical use
Emotional dimensions	Largely ignored	Rising mental health and identity challenges
Equity considerations	Merit-based competition	Inclusion, justice, cultural recognition

Source: Author's synthesis drawing on OECD (2019), World Economic Forum (2020, 2023), UNESCO (2015, 2021), and Biesta (2022).

Synthesis of Discussion

In synthesis, this Discussion and Analysis section demonstrates that the central question, *what are we preparing young people for?*, cannot be adequately answered through employability alone. The evidence suggests that education systems must prepare young people not only for jobs that may not yet exist, but for lives of uncertainty, responsibility, and ethical complexity. By embracing holistic, culturally grounded, and future-oriented educational approaches, universities and education systems can better fulfil their social mandate and contribute to sustainable development.

students for both local and global futures.

In Fiji, educational reform has increasingly focused on aligning curricula with the demands of the Fourth Industrial Revolution (4IR), including digital literacy, problem-solving, and socio-emotional competencies (Ministry of Education, Fiji, 2023). However, systemic issues persist, including under-resourced schools, uneven access to digital devices and reliable internet, and limited capacity for teachers to integrate technology into pedagogy effectively (Sharma, 2022; Pacific Islands Forum Secretariat, 2020). Research indicates that while students in urban centers may have access to computers and online learning platforms, those in rural and remote areas often rely on traditional, resource-limited classroom environments, exacerbating the digital divide and hindering equitable skill development (Fiji Ministry of Education, 2023; UNESCO, 2021).

The Pacific context also presents a rich opportunity to integrate indigenous knowledge, cultural values, and community engagement into education, ensuring that skill development is both relevant and contextually grounded. Studies highlight that holistic education approaches, which combine cognitive, social, and cultural learning, are essential in fostering critical thinking, creativity, and ethical reasoning among young people (Lal, 2020; Sharma, 2022). In comparison to developed education systems in New Zealand and Australia, Pacific nations face significant gaps in terms of

The Pacific region, and Fiji in particular, faces a unique set of educational challenges and opportunities in preparing young people for an uncertain, rapidly changing global landscape. While global discourses emphasize the development of 21st-century skills, digital literacy, and critical thinking, Pacific nations contend with structural constraints such as limited resources, infrastructural disparities, and geographic isolation (Sharma, 2022; UNESCO, 2021). The small-scale and dispersed nature of Pacific Island nations presents challenges in ensuring equitable access to technology, teacher professional development, and modern pedagogical approaches that can adequately prepare

infrastructure, teacher capacity, and systemic support for technology integration, but they also possess unique cultural capital that can inform innovative, contextually responsive education practices.

To prepare young people in Fiji and the Pacific for an uncertain future, policy interventions must balance global skill requirements with locally relevant, culturally responsive pedagogy. This includes expanding digital infrastructure in schools, strengthening

teacher professional development programs, fostering critical thinking and problem-solving competencies, and leveraging community and cultural resources to make learning meaningful and sustainable (Sharma, 2022; UNESCO, 2021). A failure to address these challenges risks reproducing inequality and leaving young Pacific learners underprepared for participation in both local and global economies.

Table 3: Comparative Overview – Fiji & the Pacific vs. Australia and New Zealand in Preparing Students for the Future

Dimension	Fiji & Pacific	Australia & New Zealand	Observations / Implications
Digital Infrastructure	Limited, especially in rural/remote areas; uneven internet access; few devices per student	Widespread high-speed internet; 1:1 device initiatives; smart classrooms	Digital divide remains a critical challenge in the Pacific, impacting equity in learning
Teacher Capacity & Professional Development	Limited training on technology integration and 21st-century pedagogies; ongoing professional development opportunities exist but are uneven	Strong teacher training frameworks; regular upskilling on digital literacy, critical thinking, and inclusive practices	Pacific teachers need targeted professional development and support to build confidence and competence in digital pedagogy
Curriculum Design & Focus	Emphasis on literacy, numeracy, and examination performance; some integration of 21st-century skills	National curricula explicitly embed critical thinking, problem-solving, digital literacy, and socio-emotional learning	Pacific curricula are gradually integrating 21st-century skills, but implementation is inconsistent
Equity & Inclusion	Geographic isolation, socio-economic disparities, and cultural diversity impact access to quality education	Robust policies addressing equity, inclusion, and differentiated learning	Pacific education systems must tailor strategies to local contexts while addressing systemic inequities
Cultural Integration & Indigenous Knowledge	Strong opportunity to integrate local knowledge, traditions, and values into education	Recognition of indigenous perspectives, though often standardized	Leveraging local culture can make learning more relevant and engaging in Pacific contexts
Preparedness for the Future / Workforce Readiness	Emerging focus on digital literacy and critical thinking; limited alignment with global labor markets	Explicit focus on future skills, employability, and lifelong learning	Pacific education systems need strategic alignment with global competencies while remaining locally relevant

Source: Compiled by the author based on Fiji Ministry of Education (2023), Sharma (2022), Lal (2020), Pacific Islands Forum Secretariat (2020), and UNESCO (2021).

CONCLUSION

This paper set out to interrogate a fundamental and increasingly urgent question confronting education systems worldwide: *What, exactly, are we preparing young people for?* In an era defined by rapid technological disruption, labour market volatility, ecological uncertainty, and deepening social inequalities, the findings of this study demonstrate that prevailing education policies, particularly in higher education, remain disproportionately anchored to narrow employability and human capital logics. While such approaches have delivered measurable short-term economic returns, they are increasingly misaligned with the complex realities young people now face.

Drawing on Human Capital Theory, Constructivist Learning Theory, Capability Approach perspectives, and critical policy scholarship, this paper has shown that education systems oriented primarily toward workforce readiness risk reducing learners to economic instruments rather than recognising them as whole persons embedded within social, cultural, and ethical contexts. As articulated by Becker (1993) and later critiqued by Marginson (2019), human capital framings prioritise productivity, efficiency, and skills accumulation, often at the expense of democratic citizenship, moral reasoning, wellbeing, and lifelong adaptability. The analysis presented in this paper reinforces these critiques, demonstrating that employability-driven curricula frequently underprepare students for uncertainty, complexity, and civic responsibility.

The discussion further revealed that young people are entering labour markets characterised by automation, artificial intelligence, precarious employment, and declining job security. As Frey and Osborne (2017) and the World Economic Forum (2023) have consistently argued, technical skills alone are insufficient for long-term resilience. Instead, adaptability, ethical judgment, critical thinking, creativity, and socio-emotional intelligence are becoming central competencies. Yet, many education systems continue to privilege standardised assessment regimes, rigid disciplinary silos, and credentialism, thereby constraining learners' capacity to develop these broader capabilities.

Importantly, this study highlights that the crisis is not merely pedagogical but deeply structural and ideological. Education policy is increasingly shaped by global rankings, market competition, and accountability metrics that prioritise graduate earnings and employment outcomes over social contribution and human flourishing. As Apple (2018) and Giroux (2020) caution, such neoliberal governance models risk hollowing out the public purpose of education, transforming universities into service providers rather than critical institutions serving democratic societies.

From a Global South and Pacific perspective, the implications are particularly acute. Education systems in developing and small island contexts often experience external policy borrowing, donor-

driven reforms, and inherited colonial frameworks that privilege Western epistemologies and labour market norms. As argued by Connell (2007) and Thaman (2009), such approaches marginalise indigenous knowledge systems, community-based learning, and culturally grounded notions of success. This paper therefore underscores that preparing young people for the future cannot be disentangled from questions of cultural relevance, epistemic justice, and social equity.

In sum, this study concludes that education systems focused solely—or even primarily—on employability are preparing young people for a world that no longer exists. The future demands not only workers, but ethical decision-makers, critical citizens, adaptive learners, and socially responsible leaders. Re-examining the purpose of education is therefore not a philosophical luxury but a policy and moral imperative.

WAY FORWARD: REPOSITIONING EDUCATION FOR AN UNCERTAIN FUTURE

Moving forward, a fundamental recalibration of education policy, curriculum design, and institutional purpose is required. This paper proposes a multi-level way forward that integrates policy reform, pedagogical transformation, and systemic reorientation toward holistic human development.

Reframing the Purpose of Education Beyond Employability

At the policy level, governments and higher education regulators must explicitly broaden the stated purposes of education beyond labour market alignment. While employability remains important, it should be repositioned as *one outcome among many*, rather than the dominant organising principle. As Sen (1999) and Nussbaum (2011) argue through the Capability Approach, education should expand individuals' freedoms to live meaningful lives, participate in society, and exercise agency. Embedding such principles into national education frameworks would allow systems to value wellbeing, civic engagement, ethical reasoning, and social contribution alongside economic productivity.

Curriculum Transformation for Complexity and Uncertainty

Universities and education systems must redesign curricula to reflect the realities of uncertainty, complexity, and lifelong learning. This entails moving away from content-heavy, examination-driven models toward interdisciplinary, inquiry-based, and problem-oriented learning environments. Constructivist theorists such as Vygotsky (1978) and Bruner

(1996) emphasise that learning is most powerful when learners actively construct knowledge through dialogue, reflection, and real-world engagement. Embedding project-based learning, community partnerships, and authentic assessment can help students develop adaptability, collaboration, and ethical judgment—capacities that remain robust across shifting labour markets.

Rebalancing Skills, Values, and Identity Formation

The findings of this paper suggest an urgent need to rebalance technical skills development with values education and identity formation. Global frameworks such as UNESCO's *Education for Sustainable Development* and *Global Citizenship Education* provide useful reference points for integrating ethics, sustainability, and social responsibility into mainstream curricula (UNESCO, 2021). Education systems must intentionally cultivate empathy, intercultural competence, and moral reasoning, particularly in an era marked by misinformation, polarisation, and environmental crisis.

Valuing Diverse Knowledge Systems and Local Contexts

A critical way forward, especially for postcolonial and Global South contexts, is the recognition and integration of indigenous and local knowledge systems. As Thaman (2009) and Dei (2012) argue, culturally grounded education strengthens identity, community cohesion, and relevance. Policymakers and universities should resist one-size-fits-all global models and instead co-construct curricula that reflect local realities, histories, and aspirations while remaining globally connected.

Rethinking Metrics of Educational Success

Finally, meaningful reform requires rethinking how educational success is measured. Overreliance on graduate employment statistics, salary outcomes, and international rankings distorts institutional priorities. Alternative indicators, such as graduate wellbeing, civic participation, social innovation, and community impact, should be developed and legitimised. As Marginson (2020) notes, what education systems choose to measure ultimately shapes what they value.

Table 4: Policy and Pedagogical Shifts Needed for an Uncertain Future

Area	Current Dominant Approach	Required Future-Oriented Shift
Curriculum design	Content-heavy, exam-driven	Competency-based, values-informed
Teaching approach	Teacher-centred, transmission	Learner-centred, relational
Technology integration	Tool for efficiency and delivery	Tool for creativity, ethics, and inclusion
Assessment	High-stakes standardized testing	Authentic, reflective, formative assessment
Student preparation	Career readiness	Life readiness and lifelong learning
Institutional role	Credentialing institutions	Civic, cultural, and ethical anchors

Source: Author's synthesis informed by Sen (1999), Nussbaum (2011), Miller (2007), Biesta (2010, 2022), and UNESCO (2021).

CONCLUDING REFLECTION

Preparing young people for an uncertain future requires courage: courage to question dominant economic narratives, to resist reductive policy logics, and to reclaim education as a public and moral good. This paper argues that the future of education lies not in choosing between employability and holistic development, but in transcending this false dichotomy. By repositioning education as a space for human flourishing, critical inquiry, and social responsibility, societies can better equip young people not merely to survive the future—but to shape it.

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